SOUTHERN STATE COMMUNITY COLLEGE

AGENDA ITEM III CONSIDERATION OF LAST MEETING'S MINUTES

for the

Board of Trustees May 14, 2008, Meeting

SOUTHERN STATE COMMUNITY COLLEGE MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES April 9, 2008

The regular monthly meeting of the Southern State Community College Board of Trustees was held in Room 115 in the Training Resource Center on the Central Campus of Southern State Community College on Wednesday, April 9, 2008.

Call to Order and Roll Call

At 6:00 p.m., Chairman Ward called the meeting to order. Roll Call was as follows:

Absent: Ms. Patricia Griffiths

Present: Ms. Kay Ayres Mr. Paul Hall Mr. Willis Herdman Mr. Ernest McFarland Mr. Dan Mongold Mr. Rory Ryan Mr. Ralph Shell, Vice Chairman Mr. James Ward, Chairman

Approval of Agenda

Trustee Mongold moved and Trustee Herdman seconded that the Agenda be approved. All were in favor.

08.14

Approval of Minutes

Trustee Ayres moved and Vice Chairman Shell seconded that the Minutes of the February 13, 2008, Meeting be approved. Roll Call Vote was as follows:

YES, Minutes: Ms. Ayres Mr. Hall Mr. Herdman Mr. McFarland Mr. Mongold Mr. Ryan Mr. Shell Mr. Ward

08.15

Monitoring Confirmation

President's Report. (Attachment A). The President also reported:

• The Chancellor announced he will be conducting six regional Community Conversations forums to discuss Ohio's 10-year Strategic Plan for Higher Education that was presented to Governor Strickland and the Ohio General Assembly. The President indicated her interest in attending the one scheduled at Shawnee State University Tuesday evening, April 29 from 7:00-8:30.

• Treasurer Jim Buck was selected to serve on the state committee for subsidy consultation.

Trustee Ryan noted one correction to the President's Report: Page one under the section titled "One Voice!" Legislative Summit, we did not actually meet with Representative Dave Daniels but did meet with his staff.

Report from the Vice President of Business and Finance. (Attachment B). The Treasurer responded to some questions regarding the Financial Reports: 1) variations in revenues and expenditures and 2) utility costs.

Vice Chairman Shell moved and Trustee McFarland seconded that the President's Report and the Report from the Vice President of Business and Finance be accepted. Roll Call Vote was as follows:

YES, President's and VP of Business and Finance Reports: Ms. Ayres Mr. Hall Mr. Herdman Mr. McFarland Mr. Mongold Mr. Ryan Mr. Shell Mr. Ward

08.16

Report from Students Who Attended "One Voice!" Legislative Summit

Students Meghan Ryan and Russ Wickam were two of nine students who went to Columbus on March 12 to attend the 2008 "One Voice!" Ohio Community College Legislative Summit. The students shared their experience with the Board of Trustees.

Campus Directors' Presentation

Campus Directors Terri Limbert, North Campus; Peggy Chalker, South Campus; Jessica Wise, Fayette Campus and Karen Davis, Central Campus/Dean of Instruction presented information to the Board about community outreach, learner-centered education, campus advisory councils and articulation agreements.

Faculty Presentation

On behalf of the SSCC Faculty, Associate Professor Bill Horne talked to the Board about technology skills and provided a handout.

Status of Board Policy Manual – Trustees Mongold and Shell

Vice Chairman Shell reported the Attorney General's Office has reviewed and returned a portion of the Board Policy Manual. When the review is completed by the Attorney General's Office, Trustees Shell and Mongold will present the entire document rather than a portion of the document to the Board of Trustees for consideration.

Consideration of Corporate Resolution for Signing Authority

Trustee Ayres moved and Trustee Herdman seconded that the Board of Trustees grant the signing authority for the attached Corporate Resolution (Attachment C). Roll Call Vote was as follows:

YES, Signing Authority: Ms. Ayres Mr. Hall Mr. Herdman Mr. McFarland Mr. Mongold Mr. Ryan Mr. Shell Mr. Ward

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08.17

Consideration of Educational Benefits for Adjunct Faculty

Dr. Ryan McCall, Vice President of Academic Affairs, explained a new policy has been developed that will allow educational benefits for adjunct faculty. The Chairman said the Board will make vote on this issue at the next meeting.

Executive Session: Compensation of Public Employees

At 6:47 p.m., Trustee Herdman moved and Trustee Hall seconded that the Board go into Executive Session. Roll Call Vote was as follows:

YES, Executive Session:	
Ms. Ayres	Mr. Mongold
Mr. Hall	Mr. Ryan
Mr. Herdman	Mr. Shell
Mr. McFarland	Mr. Ward

09.18

Regular Session

At 7:42 p.m., Trustee Hall moved and Trustee Mongold seconded that the Board come out of Executive Session. Roll Call Vote was as follows:

YES, Regular Session:	
Ms. Ayres	Mr. Mongold
Mr. Hall	Mr. Ryan
Mr. Herdman	Mr. Shell
Mr. McFarland	Mr. Ward

April 9, 2008, Meeting of the Board of Trustees Page 3

Next Meeting

The next Regular meeting of the Southern State Community College Board of Trustees will be held on May 14, at 6 p.m., in room 115 of the Training Resource Center.

Other

Trustee Hall moved and Trustee Herdman seconded that a committee from the Board be appointed to set up a recognition program for faculty, staff and administration. Roll Call Vote was as follows:

YES, Employee Recognition Program: Ms. Ayres Mr. Hall Mr. Herdman Mr. McFarland Mr. Mongold Mr. Ryan Mr. Shell Mr. Ward

09.20

Adjournment

At 7:45 p.m., Vice Chairman Shell moved and Trustee Herdman seconded that the meeting be adjourned. All were in favor.

09.21

NOTE: Copies and/or originals of all documents referenced throughout the Minutes are on file (BOARD OF TRUSTEES•April 9, 2008•meeting) in the President's Office unless otherwise noted. The meeting was audio taped as well.

Respectfully submitted

Stevetta Shooms

Stevetta Grooms

Attachments:

- A. President's Report
- B. Vice President of Business and Finance Report
- C. Corporate Resolution

Attachment A

SOUTHERN STATE COMMUNITY COLLEGE

AGENDA ITEM IV.A PRESIDENT'S REPORT April 2008

for the

Board of Trustees April 9, 2008, Meeting



To:SSCC Board of TrusteesFrom:Sherry Stout, PresidentDate:April 4, 2008Subject:Board Report for the April 9, 2008, Board Meeting

All-Ohio Academic Team

Three Southern State students, Jacky Wilson, Linda Mefford, and Julie Maxwell, are being honored at the All-Ohio Academic Team Recognition Luncheon on Wednesday, April 30. The students placed First Team, Second Team, and Third Team respectively. The honor brings a cash scholarship, medallion, certificate, pin, and statewide recognition for their outstanding achievements. Selection criteria include leadership, community service, and academic achievement.

"One Voice!" Legislative Summit

Southern State Community College was well represented at the 2008 "One Voice!" Legislative Summit in Columbus on March 12. Nine students attended the event and had the opportunity to meet Representative David Daniels, Representative John Schlichter, Senator John Carey, and Senator Tom Niehaus. Governor Ted Strickland was the keynote speaker who acknowledged our students during his speech. Senators Carey and Niehaus also recognized the students from the Senate Floor. In order to be invited to the event, students had to be nominated by a faculty member. Students in attendance were: Wesley Payne, Deanna Beery, Meghan Ryan, Alexandria Webb, Jennifer Roush, Katie Surharski, Shanon Brunner, Russ Wickam, and Allison Stephenson. Rory Ryan, Nicole Roades, and I also attended the event. Pictures from the trip are attached.

Seniors to Sophomores

In the 2008 State of the State address, Governor Ted Strickland announced a new initiative, *Seniors to Sophomores*. The goal, he said, is "to raise the aspirations of all students, to challenge students who might feel disengaged from their high school studies, and to help students who want to accelerate their college education." This program is a dual enrollment program, which enables academically qualified high school seniors to earn both high school and college credit at the same time at no expense to the student. Despite appearing to nearly mirror the current PSEO program, Chancellor Fingerhut has stressed that this is a new initiative—one in which secondary and post-secondary institutions will both benefit and can be thought of in terms of 'enhancing' existing programs like PSEO and Dual Enrollment.

HB 119 has appropriated funds for the Ohio Department of Education to work collaboratively with the Ohio Board of Regents and the Partnership for Continued Learning to increase participation in, and find solutions for the barriers encountered in the current PSEO program. A grant program called "Early Adopters" was unveiled in mid-March as a means of implementing the *Seniors to Sophomores* program. Secondary institutions are eligible to receive up to \$100,000 for planning grants related to *Seniors to Sophomores*. They are encouraged to partner with University System of Ohio institutions to develop creative and sustainable plans for implementing the program. To date, Southern State has been identified as a partner on two grant applications, one from Scioto County Career Center and another from Manchester High School.

As we learn more, we will keep the college community informed. The program is very much in its infancy and to the Board of Regents own admission, this planning grant is a means of exploring ways to expand post-secondary options. The *Seniors to Sophomores* program is expected to be implemented by fall 2008 at all University System of Ohio institutions. The criteria for admission are similar to those for PSEO students with a few variations. The *Seniors to Sophomores* criteria are as follows:

- Pass all parts of the Ohio Graduation Test
- Complete Algebra II or the equivalent with a grade of "C" or better, and
- Complete three years of high school English with a grade of "C" or better, and
- Score college ready on the college partner's placement assessment as currently defined by the college.

Southern State to be Featured in Upcoming Book

In 2003 the College hosted a workshop called, "Creating a Culture that Embraces Learning: You Design it!" This particular workshop followed what is known as an appreciative inquiry process which is a holistic approach to change that encourages people to study, discuss, learn from, and build on what's working, rather than trying to fix what's not. Nicole Roades was instrumental in coordinating and facilitating this program following an intense appreciative inquiry training program that she attended in Texas. As part of her certification process, Nicole used the Southern State platform to offer the workshop in coordination with other special initiatives occurring at the time, and she subsequently sought certification by documenting the success of the workshop. She was certified following the completion of her report and has recently been asked for her permission to include the Southern State story in an upcoming book about appreciative inquiry. The Company of Experts; an international network of people with expertise in Consulting, Organization Development, Facilitating, Keynoting, and Training and Development of colleges, community colleges, schools and universities; has partnered with Nancy Stetson to publish this book. We are pleased to hear that Southern State will be receiving such recognition.

Spring Quarter Enrollment

As of this writing, spring quarter headcount is 2190 and FTE is 1531. We are at the end of the first week of spring quarter so these figures will drop after students who have registered but did not attend are accounted for. Sharon Purvis, Registrar, noted the 2190 in headcount is 5% higher than last year's final enrollment for spring quarter with 112 more students, and the 1531 in FTE is 4% higher.

Kathy Daniels' Retirement

Kathy Daniels announced her plans to retire at the close of spring quarter after which time she will have completed 35 years of full-time employment with Southern State. Kathy is currently an Associate Professor and has taught English, literature, speech and French. In addition to teaching at Southern State, Kathy has served as the acting Academic Dean, interim Director of the South Campus, North Central Coordinator, and Assessment Coordinator. In 2001 Kathy received the Celebration of Teaching award. Kathy will be greatly missed and we wish her the best.

Franklin University Graduates

Franklin University notified my office that five of our students graduated with a bachelor's degree by participating in the Community College Alliance (CCA) program. Graduates and their degrees are as follows: William Condo, Business Administration; Angela Arnold, Healthcare Management; Bruce Fugate, Healthcare Management; Shea Havens, Business Administration, and Denise Nibert, Business Administration. Since 1998, 87 SSCC graduates went on to receive their bachelor degrees from Franklin University.

College Goal Sunday

College Goal Sunday offers high school students and their parents the opportunity to meet individually with college financial aid advisors who provide assistance in completing the FASPA. Southern State hosted the program again this year and saw a record turnout. Ninetyfour people were in attendance compared to 30 last year. The event required 17 volunteers to meet the demand, but it was worth the effort since most of the attendees expressed interest in attending Southern State. Janeen Deatley, our Director of Financial Aid who coordinated the event, stated that our record attendance was one of the highest in the state.

PN Pinning Ceremony

Southern State just celebrated its 36th PN graduation on March 21. Twelve students graduated from the PN program representing six counties including Adams, Brown, Clermont, Clinton, Fayette and Highland. Lisa Bailey, 2007 SSCC Practical Nursing Graduate, was the graduation speaker. Trustee Herdman assisted in presenting the certificates.

The PN program has experienced a 100% licensure test pass rate last year for our campus programs and indications for this year look very good. Attached is a demographic overview of the PN students enrolled spring quarter 2008.

Power of the Pen Competition

More than 100 students from approximately ten schools gathered for the annual district competition of the Power of the Pen held at the College on February 8. Seventh and eighth grade students composed fictional stories in hopes of advancing their school to the regional competition along with individual writers. The schools that participated in the event came from Highland, Adams, Jackson, Ross, Brown, and Pickaway counties.

"Your Place" Award

Rhonda Fannin and Sue Evans received a Showcase 2008 Program Award from The Center on Education and Work for their "Your Place" Adult Learner Program presentation. "Your Place" is a comprehensive program for the non-traditional student that helps students transition into the world of higher education or employment through awareness and self confidence techniques. This has been a successful program at the College for over 29 years. Rhonda and Sue co-authored the "Your Place" for the Adult Learner Workbook and the "Your Place" Facilitator's Workbook and has presented at numerous conferences throughout the nation in order to assist others in replicating the program.

"Wrong Place, Wrong Time" Theatre Production

Southern State's Theatre Department and the winter Drama practicum class joined forces to present *Wrong Place, Wrong Time,* an evening of four, one act humorous plays. The event was held on March 19 at SSCC's Edward K. Daniels Auditorium.

Dual Enrollment Update

Don Storer, Professor of Chemistry, is expanding his work on the dual enrollment program that began last year. This year three high schools--Blanchester, Clinton-Massie, and Washington C.H.--have been bringing their chemistry students to the Central Campus to do experiments in our laboratory. This summer all three high school chemistry teachers are planning to attend a three-day workshop at Mt. Vernon where they will be involved in archaeological excavations at Washington's home. The following week they will mentor new high school teachers joining the program on the first day of a two-day workshop to be held at the College. On the second day they will analyze the soil samples obtained from the excavations. The information below is a write up from Esther White, Director of Archaeology, highlighting the partnership between the two institutions. Ms. White will speak at SSCC on the latest discoveries at George Washington's plantation on April 7.

Archaeological Discoveries at George Washington's Mount Vernon Esther C. White, Director of Archaeology, Historic Mount Vernon

Over the past two decades, historical archaeology at Mount Vernon, the home of George Washington, has revealed details about the daily life, landscape and layout of this extensive plantation near Washington, DC. Ms. White's talk will present an overview of these discoveries into the lives of the enslaved workers and the Washington family, focusing on the current project to understand Washington's flower garden. The Upper Garden, a prominent feature of the historic site, was first formally planted in the 1760s and remodeled after the American Revolution to reflect Washington's interpretation of current trends in landscape design. The archaeological work, combining historical documentation, fieldwork and scientific investigation of pollen and soils, is developing new ideas about how the garden was arranged. One element of this multi-faceted investigation, a chemical analysis of the garden soil, is being conducted through a partnership with Southern State Community College. This research will culminate in a restored garden to debut in 2010.

SSCC and Adams/Brown Counties Economic Opportunities Collaborate

Southern State's Corporate and Community Services Division and the Business Development Department of Adams Brown Counties Economic Opportunities, Inc. entered into a formal agreement to form a unified education and training collaborative in order to provide small business support and training to potential and current entrepreneurs in Adams and Brown Counties. A copy of the Memorandum of Understanding is attached to this report.

Statewide Accountability System

Chancellor Fingerhut has asked the OACC to develop an accountability system for the two-year community college sector. OACC has recommended a system that is outlined in the attached draft of Recommendations on Elements of Student Success. Student success would be measured on four areas including a College Portrait, Community College Survey of Student Engagement, Assessment of General Education Outcomes, and Assessing Learning Outcomes within Technical Programs.

A copy of SSCC's Assessment Plan is enclosed for your review. The plan is a work in progress that is constantly revised as new accountability measures are implemented. Another document used for program accountability is the summary results from the annual Advisory Breakfast meeting with our business leaders. The results from this year's meeting are attached.

Updates

- Congratulations are in order! *Carry DeAtley*, Assistant Professor in Medical Assisting, completed her final defense on March 25 earning an Ed. D in Educational Leadership/Higher Education from Argosy University. Her dissertation is titled *Overcoming Hills and Hollows: Appalachian Women and Academic Achievement at a Community College*. The study looked at contributing factors which lead to the success of Appalachian women in their pursuit of higher education. Please join me in congratulating Dr. DeAtley on her success.
- Former SSCC Dean of General Education and North Campus Director, *Dr. Ric Shrubb*, has been appointed president of Minnesota West Community and Technical College.
- The Higher Learning Commission announced the appointment of its new president, *Dr. Sylvia Manning*. Dr. Manning assumes the presidential role effective July 1, 2008, following the retirement of the Commission's long term president, Steven Crow.
- Chancellor Fingerhut announced the nomination of *Dr. Barbara Gellman-Danley* as Coordinating Officer for Rio Grande Community College and the University of Rio Grande. Dr. Gellman-Danley, current president at Antioch University McGregor and former vice chancellor of the Oklahoma State Regents for higher Education, is a nationally-recognized expert in higher education, adult learning, leadership, and organizational planning. Responsibilities include working with both schools to improve their working relationship and the continued viability of both institutions.

Collaboration - University System of Ohio

Amended House Bill 119 directs the Ohio Department of Education to work collaboratively with the Ohio Board of Regents to develop a plan that moves the adult education programs to OBOR by January 2009. OBR is encouraging collaborations to begin developing and strengthening partnerships among Adult Basic and Literacy Education programs, adult career-technical programs, and higher education institutions. Two goals of the Bill include creating a greater connection between ABLE offerings and postsecondary institutions and aligning curriculum and services into a continuum of educational options for adults from those below a secondary level of education (12.9 grade level) to advanced standing. A couple of new initiatives are underway that support these transition goals such as the Ohio Skills Band and the Stackable Certificate program. Attached is a list of studies required of the OBOR in H.B. 119.

Transfer Assurance Guides

Attached is a state-wide comparison chart of courses approved for the state-wide Transfer Assurance Guides (TAGS). As you can see from the chart, Southern State currently has 115 courses (green bar) that have been Transfer Assurance Guide (TAG) approved. This equates to approximately 70 Ohio Articulation Number (OAN) matches. The disparity in numbers is a result of the necessity of more than one SSCC course, in some instances, to meet all OAN course objectives. An example would be that CHEM101, 102 and lab sections 111, 112 are necessary to meet the OAN course outcomes for the course number OSC008.

The college currently has 25 courses (yellow bar) that are awaiting review at the state level. Finally, the college currently has 10 courses that have been disapproved (red bar). These courses are in the process of revision and will be resubmitted for approval. Should they, for whatever reason, not be approved we may withdraw them from current submission and attempt to resubmit in the future.

The TAG project for the college has been given to Peggy Chalker and with assistance from the faculty the process should soon be complete. As an institution we are doing very well in this process and have proceeded very far in this endeavor over the last year.

The current process of submission and review will end on June 1st, 2008. The Ohio Board of Regents is currently developing a system through which new courses in the future may be submitted for TAG approval; however, this system will probably not be in place until late in 2008 or early 2009.

Corporate and Community Services

The reports for February and March from Corporate & Community Services and Center for Business and Industry are attached for your review.

Coordinator of Career Services

I am pleased to announce Mr. Rob Moffat has been selected to fill the position of Coordinator of Career Services. Mr. Moffat has more than 25 years of experience counseling individuals in career planning, academic planning and job search techniques. He worked at Ohio University's

Career Services office, the University of Detroit Cooperative Education office and Central Michigan University's Veterans Programs office as well as service in the Military. Mr. Moffat has worked closely with business and industry in preparing his students to successfully enter the job market. He has spent the last year as a project director for Mature Services helping senior citizens gain job-readiness training through the U.S. Department of Labor's Title V Program. Rob earned a master's degree in counseling and a bachelor's degree in psychology from Central Michigan University.

Special Report from Student Services

Under separate cover, you will find a report from our Student Services department. The report provides a more in-depth look at the student services area than what is usually reported and highlights some of the exciting things occurring at the College.

State Reports

The Chancellor's *Strategic Plan for Higher Education* and the Ohio Board of Regents *Report on the Condition of Higher Education in Ohio: Meeting the State's Future Needs* that were released on March 31 and are enclosed with this mailing.

Wimba Conference

Southern State hosted a Wimba Conference that drew approximately 50 participants from several states and multiple colleges and universities. Wimba is collaborative software that adds interaction and personalization to on-line courses. These elements of collaboration include voice, social presence, chat, share (sharing applications with students and peers), video, and content. Louie Mays coordinated the conference, which was held in the Gateway Center.

National Library Week

In celebration of National Library Week, author Jonathan Mooney is scheduled to speak on Monday, April 14, at 10 a.m. in the Appalachian Gateway Center. Jonathan Mooney is a dyslexic writer who did not learn to read until he was 12 years old. He is a graduate of Brown University's class of 2000 and holds an honors degree in English Literature. Jonathan is founder and president of Project Eye-to Eye, a mentoring and advocacy non-profit organization for students with learning difference. A winner of the prestigious Truman Scholarship for graduate studies in disability studies and social change, Jonathan was also a finalist for the Rhodes Scholarship. With the publication of Learning Outside the Lines (now in its 14th printing) when he was 23, Jonathan established himself as a sought after speaker. His second book, *The Short Bus: A Journey Beyond Normal*, is a memoir, published by Henry Hold in June 2007. Lauded as "a heartfelt rebuke to the rigid definitions of normality," by Kirkus Review, the book is Jonathan's journey across the United States, in a converted short school bus, as he seeks to celebrate cognitive and physical diversity through profiles of people who have been labeled abnormal their entire lives.

March, April, May, June Events

- Women in History Presentation sponsored by SSCC Women of the College March 18
- Wrong Place, Wrong Time Theatre Production Rainee Angles March 19
- PN Pinning Ceremony March 21
- How to Use Wimba Classroom April 4
- Esther White, Archaeological Discoveries at George Washington's Mount Vernon April 7
- Ben Gullett's *Squiggllydickler* April 10, 11 and 12
- Area Artist Exhibition April 14
- National Library Week April 14-18
- Law Enforcement Graduation April 16
- Spring Fling Week North, May 12; Central, May 13; South, May 14; Fayette, May 15
- Registered Nursing Pinning June 12
- SSCC Commencement June 13 Speaker, Dr. Rob Sharp

SSCC Foundation Upcoming Events

Quarterly Meeting for Foundation Executive Committee - April 16 Fayette Campus Groundbreaking - June 3 Annual Foundation Gala - November 20

Newspaper Articles

Attached are various newspaper articles that I wanted to share with the Board.

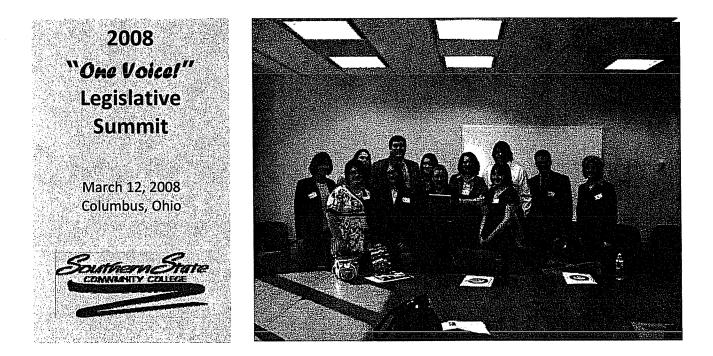
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Attachments

- 1. One Voice Pictures
- 2. PN Spring Demographics
- 3. MOU for CCS and Business Development Department of Adams Brown Counties Economic Opportunities, Inc
- 4. Statewide Accountability System
- 5. Summary Results from This Year's Advisory Breakfast
- 6. List of Studies Required of the OBOR in H.B. 119
- 7. Comparison Chart of Courses Approved for the State-wide TAGS
- 8. February and March Corporate and Community Services Reports
- 9. Newspaper Articles

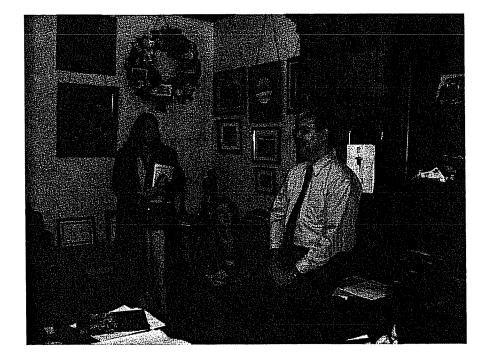
Enclosures

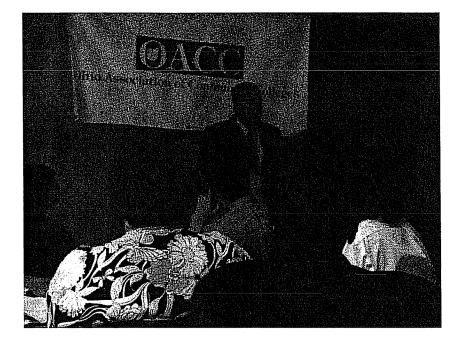
- 1. Assessment Plan
- 2. Student Services Report
- 3. Strategic Plan for Higher Education
- 4. Report on the Condition of Higher Education in Ohio: Meeting the State's Future Needs



Above: The first legislator that we were able to speak to was Representative John Schlichter. A native of Fayette County and former board member for SSCC, Representative Schlichter focused his comments on support for SSCC in particular and his perceptions of the role SSCC plays in the University System of Ohio. Pictured L to R (Front Row): Jennifer Roush, Alexandria Webb, Shanon Brunner, Meghan Ryan. Back Row L to R: SSCC President Sherry Stout, Allison Stephenson, Representative John Schlichter, Katie Surharski, Deanna Beery, Russ Wickam, Wes Payne, and Nicole Roades

Side: Senator Carey spoke to the group just before the noon hour. As Chairman of the Senate Finance Committee, Senator Carey spoke in depth about the positive and negative aspects of term limits. Following the visit in his office, he escorted the students to the Finan Room where students were able to sit behind the bench in the Senator's seats. Pictured here are Senator Carey, Katie Surharski (seated) and Allison Stephenson (standing).



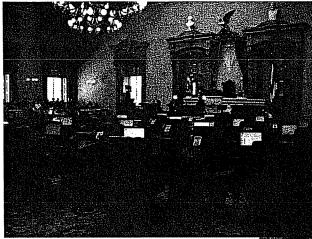


Side: Governor Strickland spoke following lunch and publically recognized the group of students from Southern State. During his speech he spoke of the vital role that community college's play in Ohio's education system. He spoke of his desire for community colleges to fulfill their mission of being affordable, accessible and of the highest quality. He requested support for an upcoming bond issue to help Ohio in advancing our infrastructure.

Side: Senator Niehaus invited SSCC students to the Senate Chamber where he introduced each of them by name. Pictured here, Senator Niehaus spoke with Wes Payne and others about the process to become a Paige.

Pictured: Front L to R: Wes Payne and President Sherry Stout. 2nd Row L to R: Meghan Ryan and Senator Niehaus. Back Row L to R: Allison Stephenson, SSCC Board of Trustee Member- Rory Ryan, and Jennifer Roush.







Above: The Ohio Senate Floor just before the session began.

Side: Pictured Front Row L to R: Senator Niehaus, Jennifer Roush, Deanna Beery, Shanon Brunner, Allison Stephenson, and Alexandria Webb. Back Row L to R: President Sherry Stout, Meghan Ryan, Wesley Payne, Katie Surharski, and Russ Wickam.





Side: The students paused for only a brief moment on the steps of the Statehouse before they rushed to the next appointment. Pictured: Front Row L to R: Shanon Brunner, Wes Payne, and Allison Stephenson. Second Row L to R: Alexandria Webb, Katie Surharski, Russ Wickam. Third Row L to R: Deanna Beery, Rory Ryan, Sherry Stout, Jennifer Roush, and Meghan Ryan.

COMMUNITY CO

PRACTICAL NURSING PROGRAM SURVEY

Students Enrolled Spring, 2008 Central Campus, Hillsboro

36 New Students 94% Female (34) 6% Male (2) 7 Returning Students (Not included in statistics.)

I AGE RANGE & AVERAGE

Students' ages range from 20 to 47 The average age is 31.17

II EDUCATION

High School Graduate (32)	89%
G.E.D. (4)	11%

III RESIDENCE by County

Adams (6)	17%
Brown (6)	17%
Clinton (5)	14%
Fayette (2)	6%
Highland (9)	25%
Madison (1)	2.33%
Montgomery (1)	2.33%
Pickaway (1)	2.33%
Ross (5)	14%

IV EMPLOYMENT STATUS prior to entering program

Employed Full-time (8)	22%
Employed Part-time (15)	42%
Not employed (13)	36%

V FINANCIAL RESOURCES (Primary Source)

(Most students use a combination of available resources.)	
Grants (19)	53%
Scholarships (3)	8%
Self Pay (4)	
Student Loans (31)	86%

Memorandum of Understanding

This Memorandum of Understanding is entered into on March 14, 2008, between the following institutions:

Adams Brown Economic Opportunities, Inc. Business Development Department 406 Plum Street Georgetown, Ohio 45121

Southern State Community College Corporate and Community Services 200 Hobart Drive Hillsboro, Ohio 45133

The above named institutions agree that upon the commencement date of this Memorandum of Understanding, they shall be deemed to have formed a unified education and training collaborative. The purposes, terms, and conditions of this partnership are as follows:

I. Purpose

To provide small business support and training to potential and current entrepreneurs in those areas of our service areas that overlap, which are Adams and Brown Counties.

Section 1:

Lisa Tumbleson-Davis, Adams Brown Business Development Department, Program Coordinator, will serve as the point of contact for SSCC CCS staff. Russ Brewer, Corporate and Community Services, Enterprise Center Coordinator, will serve as the point of contact for ABCEOI ABBDD staff. Such contact would be appropriate to coordinate training activities and share resources.

Section 2:

This Memorandum of Understanding may be modified or amended with the consensus of the Director of the Adams Brown Counties Economic Development Program and the Dean of Corporate and Community Services of Southern State Community College.

II. Services

Both parties presently provide training and support services to entrepreneurs and small businesses. It is the intention of both parties to supplement, enhance, strengthen, improve, and coordinate these training and support services.

III. Financials

Both parties agree and understand the intent of this Memorandum of Understanding is to encourage exchange and coordination of services and resources. There is no contractual or financial obligation, as such, that is part of this understanding. Incidental costs for materials or other charges are appropriate as long as they are agreed to by both parties prior to any activity.

Both parties understand that each institution may have patent, copyright, trademark, and trade service rights in anything developed by either party. Both parties agree not to use any intellectual property mentioned above for the benefit of any other party without prior written permission.

IV. Disputes

Disputes that would jeopardize the operation and prosecution of this Memorandum of Understanding and cannot be resolved by the program coordinators will be submitted to the Adams Brown Counties Economic Opportunities Program Director or designee and the President of Southern State Community College or designee for resolution.

V. Term

The partnership shall commence on April 1, 2008, and continue until March 31, 2009, unless dissolved earlier by either party with a thirty (30) day notice prior to end of a training session by mutual agreement. Signatures:

alm M Now

Alvin Norris Executive Director Adams Brown Counties Economic Opportunities, Inc.

200 101

Sherry Stout President Southern State Community College

Chief Academic Officer Recommendations on Elements of Student Success for Ohio's Two-Year Colleges Prepared for The Ohio Association of Community Colleges

DRAFT

Charge:

A committee of two-year college chief academic officers were charged by the president's of the Ohio Association of Community Colleges to provide recommendations regarding the most effective means for reporting on four areas of student success for the two-year colleges within the University System of Ohio (USO). Specifically, the four areas that were addressed included the following:

- 1. What data elements should be included on a (VSA) Voluntary System of Accountability web site which are common to all two-year colleges within the State of Ohio?
- 2. How will we measure and report on "student engagement" within Ohio's twoyear colleges?
- 3. How will we measure and report on the "assessment of general education outcomes" within Ohio's two-year colleges?
- 4. How will we measure and report on the "assessment of learning outcomes related to technical programs" within Ohio's two-year colleges?

Recommendations:

1. Voluntary System of Accountability (VSA) Common Data Elements

The committee reviewed the first three pages of the Voluntary System of Accountability (VSA) (attached) for data elements that would form the basis for a "common" reporting structure for Ohio's two-year colleges, as well as for data elements that should be included that are linked to the University System of Ohio Strategic Plan. We recommend that the VSA format be utilized, with several changes, which include data elements reflective of the mission of Ohio's two-year colleges as well as the USO Strategic Plan. The specific changes and data elements recommended for inclusion are contained in a separate detailed document.

2. Measuring and Reporting on Student Engagement

One of the most widely utilized instruments to measure student engagement in community colleges around the country is the Community College Survey of Student Engagement (CCSSE). Developed specifically to be used for community college students, the CCSSE measures student engagement in the areas of Active and Collaborative Learning, Student Effort, Academic Challenge, Student-Faculty Interaction and Support for Learners. Many two-year campuses in Ohio already use the CCSSE instrument to measure student engagement as well as faculty perceptions of student engagement. We recommend that the CCSSE instrument be utilized to measure and report on student engagement for all two-year colleges. We recommend that a committee of CAO's be appointed to further investigate and make recommendations regarding the frequency of administration, the time of administration (within the academic year) and the population to be sampled to ensure consistency of administration among all two-year colleges. We further recommend that the USO consider providing partial funding to institutions to cover the costs of administering the survey and reporting the results.

3. Assessing General Education Outcomes

Without going into a great deal of detail or debate on the pros and cons of standardized testing as a sole measure of student learning, we did not feel that this approach was reflective of the approach taken by the Higher Learning Commission which encourages each institution to define, measure and report on their assessment of student learning. We do however, support the notion that each institution's assessment activities should be organized and reported in such a way that students, parents, accrediting agencies and other interested parties can easily view and interpret the efforts of Ohio's two-year campuses in improving student learning achievement. Thus, we recommend the creation of a common "template" that would report on each institution's General Education Outcomes, Measurements Used, Results of the Measurements, and How the Results Will Be Used to Make Improvements in Student Learning Achievement. This approach would standardize the reporting among two-year institutions while allowing for institutional autonomy in the definition, measurement and reporting of student learning assessment. This approach also recognizes and incorporates the extensive work of the Ohio Board of Regents Planning Committee on Higher Learning Accountability and Productivity where a State portal has been created to provide centralized access to each institution's Student Success Plan.

4. Assessing Learning Outcomes Within Technical Programs

As with the assessment of general education outcomes, we recommend that by using a common template as described above we would standardize our reporting without standardizing our outcomes, measures and results and protect the individual differences that exist between and among two-year institutions. It is important to note that we would not recommend assessing at the "course" level, but rather the "program" outcome level.

Additional Observations

For this proposal to be successful, <u>all</u> two-year colleges would need to commit to what is being proposed, which would require all institutions to create a web page that would report on the four (4) areas listed above and to link the page to the USO web page on "Student Success.".

Advisory Committee Input: Survey Summary: Aggregate

Attendees:

Southern State Representatives	32
Faculty	16
Non-Faculty	17
Community Representatives	51
Total	83

Surveys: N=63

I serve on an advisory committee for:

	n=	% of all
		respondents
An academic program	36	57%
A college-wide support program	26	41%

I represent interests of:

	n=	% of all
		respondents
Local small business	1	1%
Local industry	6	10%
Local civic organization	2	3%
Education	31	49%
Other	18	29%
No response or multiple answers	5	8%

Generally speaking, Southern State is meeting the needs of employers in the southern Ohio area:

	n=	% of all
		respondents
Agree	39	62%
Somewhat Agree	18	29%
Not Sure	5	8%
Somewhat Disagree	1	1%
Disagree	-	

Comments:

- We are very pleased with our employees that are out of Southern State
- Build on tuition reimbursement
- Provides outreach and education with opportunities in learning, community action, and further education
- I have not personally spoken to employers, however, the P-16 Council did survey employers and found a need for better match between skills and a better prepared workforce in terms of soft skills
- As students graduate from the respiratory care program, we'll see how SSCC falls in the picture
- Some students may desire higher level education and jobs out of local area
- A lot of the students don't work above and beyond, not showing p for classes and/or

work

- Employers comment on need for soft skills and life skills
- Closer alignment/content with area business to get specific needs for now and in the future

I have a favorable impression when I hear Southern State mentioned in the community.

	n=	% of all
		respondents
Agree	55	87%
Somewhat Agree	6	10%
Not Sure	1	1%
Somewhat Disagree	-	-
Disagree	1	1%

Comments:

- have seen much success out of SSCC students and programs
- I recommend SSCC to all who are interested
- Southern State has helped many students and employers
- Mainly from parents of student and students in secondary education programs/PSEO
- I think the perception has improved over the last ten years
- Very positive
- I see evidence of SSCC contributions in the community
- For the most part, comments are favorable; however, occasionally I will hear employers mention lack of certain skills—students feel they were not prepared, etc.
- I used to. Unfortunately I feel things are changing for the worse!

I would feel comfortable recommending Southern State to a friend, relative, or employee.

	n=	% of all
		respondents
Agree	55	87%
Somewhat Agree	5	8%
Not Sure	1	1%
Somewhat Disagree	-	-
Disagree	1	1%
No Answer	1	1%

Comments:

- Dependent on course of study/career goals
- I would strongly recommend SSCC to anyone! (x2)
- I will recommend SSCC to my grandchildren
- Great things happen to students at SSCC
- The College provides an excellent opportunity to open the door.

Advisory Committee Breakfast Meeting

	% of all respondents											
	Excellent	Satisfactory	Fair	Poor	No Answer							
Pre-meeting information	52%	35%	11%	-	1%							
Time of meeting	59%	37%	1%	1%	1%							
Location of event	68%	22%	6%	1%	1%							
Room Temperature	60%	35%	1%	1%	1%							
Sound	51%	29%	16%	1%	3%							
Room arrangement	56%	29%	13%	1%	1%							
Food	60%	25%	8%	1%	5%							
Hospitality	79%	14%	1%		5%							

~

Committee Specific Meeting

	% of all respondents											
	Strongly Agree	Somewhat Agree	Neutral	Somewhat Disagree	Strongly Disagree	No Answer						
The meeting I attended was well planned.	78%	19%	-	1%	-	1%						
I had plenty of opportunity to offer input.	86%	11%	1%	-	-	1%						
I felt as though my input was valued.	84%	13%				3%						
The program or service has clear objectives and a good sense of future direction.	73%	21%	3%	1%	-	1%						
The program or service is fulfilling its role within the community.	75%	13%	8%	-	1%	3%						

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Studies Required of the BOR in H.B. 119 – As-Enrolled

- Requires BOR, in consultation with the Department of Development, to commission a study on the needs of the business community relative to higher education in Ohio, including the necessary skills and talents required by the business community. Completion Deadline **Dec. 31,2007**
- Requires BOR, in consultation with state-supported institutions of higher education, to develop a plan that addresses five specific areas of higher education: access, success, affordability, research and development support, and higher education awareness. The plan is to include outcome measures and progress indicators for each area, and to require institutions to commit to increasing interinstitutional collaborations and partnerships with the goal of increased savings. Completion Deadline – March 31, 2008
- Requires BOR, in consultation with state-supported institutions of higher education, to study the feasibility of establishing and implementing a tuition flexibility plan. Completion Deadline March 31, 2008
- Chancellor's H.B. 2 mandated "plan for higher education" date is also moved to March 31, 2008.
- The Chancellor shall study the effectiveness and appropriateness of the programs funded through Access Challenge, Success Challenge and Economic Growth Challenge in the context off today's knowledge-based economy with a focus on student-based funding, the workforce development needs of the 21st century, and incentives for student success. The findings of this study shall be reported to the Governor and the General Assembly by May 31, 2008.

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Dean's Report-Corporate and Community Services

February, 2008

Enterprise Center, Adams County

February 1

Tom Stroup and Russ toured the R & R Tool Company, Inc., in Blanchester. Russ discussed training possibilities and training grants with CEO Dan Reed and Tom discussed the engineering program at SSCC with several interested employees.

February 8

Russ and I toured the Maysville Regional Entrepreneur Center in Maysville, Kentucky. We met with Mike Jackson, Management Consultant and Director of the Entrepreneur Center, along with Barb Campbell, Chief Operational Officer for Vocational Technology and Community Economic Development.

The MREC is a collaborative effort between the City of Maysville, Maysville Community and Technical College, the Maysville-Mason Co. Area Chamber of Commerce, and Morehead State University's Small Business Development Center.

We informally agreed to work together and share ideas, when appropriate, to promote entrepreneurship and small businesses in our adjoining areas.

February 11

Russ participated in a Federal and State Grant Workshop at the Gateway Center. Several agencies were there and explained the types of grants they administer which are available to small businesses and non-profit groups.

February 20

Russ began facilitating a 5 week workshop for Adams- Brown Economic Opportunities on starting a small business.

February 25

Russ attended the Entrepreneurship Week Expo in Columbus at the Riffe Center. The highlight of the Expo was the announcement by Lt. Gov. Lee Fisher that the administration has created a new division within the Ohio Department of Development called the Division of Entrepreneurship and Small Business. The Director is Iris Cooper. This is good news in that the new administration is realizing how important entrepreneurs and small businesses are to the state's economy, especially in rural areas. We wrote a letter to Ms. Cooper inviting her to visit the Enterprise Center, and we are quite pleased her staff contacted us about a possible visit in April! Details will follow.

Consulting

Russ consulted with two clients this month. Both are new start-ups in Adams County.

Truck Driving Academy

The TDA enjoyed a very productive month. The seasonal decline in enrollments was reversed, with one of the best Februarys historically in terms of enrollment. We also enjoyed favorable budget surpluses during the month. We are taking delivery of two late model used trailers, and have worked with Jim Buck to move two used trailers from Fairground property adjoining Fayette Campus, and have delivered two TDA trailers to Fayette campus for storage and to improve appearance and advertising. Work continues with the leasing division of R & L carriers to secure an updated lease agreement to allow for addition of electric service to the Wilmington Backing pad. We had 10 tractor service calls in January alone for tractors that wouldn't start due to cold weather.

Workforce Development

I continue to be involved in a variety of collaborative efforts with community colleges, Adult Education and Career Centers, and Workforce Development providers in and adjoining our service area. There still seems to be some uncertainty regarding the overall direction and details of the State's efforts in these areas, but upcoming meetings are expected to provide clearer direction.

Center for Business and Industry

TECHNICOLOR CINEMA SERVICES- CBI delivered additional classes this month to the Wilmington Distribution Center. An Intermediate Microsoft Word class, postponed from an earlier date, and an additional 20 hours of training were scheduled with one class conducted this month. Additional trainings include: Intermediate Microsoft Excel, Advanced Microsoft Excel, and Pivot table training. Courses are expected to be completed by mid-June.

MACA PLASTICS- Russ Brewer and Bob Brown met with Steve Cox and Donna Smith to provide Supervisor Leadership classes on-site at the Adams County business for 14 supervisors and managers during the month of May. Funding from Targeted Industry Training Grant dollars have been approved to assist in the project.

TURNING POINT APPLIED LEARNING CENTER- CBI is working with Turning Point and instructor Julia Basham to schedule Computer training for the five staff persons at the manufacturing training facility in Hillsboro over the next two months. Courses include: Basic, Intermediate, and Advanced Microsoft Excel and Quickbooks accounting software.

R & R TOOL INC- CBI worked with Brad Bapst and David Boulay of the Ohio State University South Center to provide LEAN Manufacturing training to R & R Tools in Blanchester. The company reviewed the proposal using Tech Solve as the vendor, but ultimately decided against making such a large investment at this time.

MEADWESTVACO CALMAR- CBI delivered 12 contact hours of software training to 62 employees of the Washington Court House plant. Training consisted of Babtec software used to track production and rejected products and basic keyboarding and data entry skills for the employees who were not used to performing those tasks. SSCC instructor, Julia Basham delivered the successful training over a two day period.

NCB, FSB- CBI worked with NCB HR Manager Michelle Ward to plan Basic, Intermediate, and Advanced Microsoft Excel classes at the Training Resource Center on Central Campus to commence in March.

BENCHMARKING GROUP- Several proposals were submitted to the Benchmarking Group made up of the area Honda Suppliers. Potential training for a Basic and Intermediate Blueprint reading class, an Internal Auditor class for ISO 9001:2000 and ISO/TS 16949 compliance, Corrective and Preventive Action, Measurement Systems Analysis, Calibration and Control of Measurement Systems

Dean's Report-Corporate and Community Services MARCH, 2008

Center for Business and Industry March 2008

NCB- The Training Resource Center on Central Campus hosted employees of NCB on March 19th. CBI provided training in Microsoft Excel- Basic. Courses in Intermediate Excel and Advanced Excel are scheduled in April and May respectively.

Turning Point Applied Learning Center- CBI continued quarterly forklift training to Turning Point participants this month. Previous training was conducted in September and December of 2007 and will be completed in June 2008.

SolTerra Communications of Ohio- CBI worked with Russ Brewer at the Adams County Enterprise Center and Kris Hilgeman, Continuing Ed to provide an on-line class in Dreamweaver software to this new Adams County web design business. The course was delivered through the college's association with ed2go.com and was favorably reviewed by the owner/student. This marked CBI's first venture with an on-line class, and it was completed the first week of the month.

Sugar Creek Packing- CBI met with Ron Bryant, Plant Manager and Kay Jones, HR Manager to discuss providing Supervisor training later this spring. A detailed proposal will be submitted by mid-April to the company. Currently, it is expected that the training will be held on Saturdays at the Fayette campus.

Weastec- CBI and Corporate and Community Services recently met with Bill Smith, HR Manager to provide associate testing via a partnership with Columbus State Community College's Business and Industry Sector. A proposal will be submitted to the company mid-April.

CBI is working with the Engineering Department of Weaster to provide Geometrical Dimensioning and Tolerancing (GD&T) at the Training Resource Center in April or May.

Enterprise Center, Adams County:

With about 8 months in the Winchester location, Russ compared our actual costs at the new location with that of our previous location. We are pleased to report our actual costs savings in the new location is more than estimated. We estimated a savings at Winchester of about \$3900 annual, and based on actual costs to date we are saving about \$4700 annually. We have reduced annual expenditures at the Adams County location from over \$8,000 annually to under \$4,000 while maintaining and improving our service level to the area.

We are quite pleased to announce our first enrollment in our on-line entrepreneurial certificate program.

Dean's Report-Corporate and Community Services MARCH, 2008

On Friday, March 14 the Enterprise Center hosted SSCC President Sherry Stout and Adams Brown Economic Opportunities Inc. Director, Al Norris, for an MOU signing. The MOU serves to formalize the cooperative efforts between the Corporate and Community Services Division's Enterprise Center and the Micro-Enterprise Division of ABEOI in promoting and developing entrepreneurship and small business development in Adams and Brown Counties.

We have received approval from the regional Ohio Department of Development office that our Appalachian Training in Partnership (ATIP) grant was approved. It will allow us to work with South Campus faculty to implement and award credit for entrepreneurial courses, develop a one year course of study in entrepreneurship for high school students, develop curriculum for entrepreneurship summer academies for upper elementary, junior high, and high school students, and to develop a business plan competition for high school and college students.

Truck Driving Academy

Enrollment and month end financial statements have improved as expected and in line with historical data. Fuel and maintenance costs continue to be a concern, as they do throughout the industry. We took delivery of the two late model trailers, with the two trailers they replaced made available to Fayette campus. Work continues with the leasing division of R & L carriers to obtain agreement on a lease for the Wilmington backing pad at a cost to us of \$1.00 per year. The lease needs to be in place before we can pursue a much needed electrical service installation on the backing pad. We are planning a ceremony April 22 in Piketon recognizing Schneider Freight Lines for their generous donation of a tractor and trailer to our operations. Eddie Mullins and I will be attending the National Association of Publicly Funded Truck Driving Schools convention in Houston in early April.

Workforce Development

March was a busy month for meetings at the state level. A variety of announcements have been made recently that will directly or indirectly affect this division, in addition to the announcements affecting the college as a whole. Some key changes that we will be watching closely include:

- Ohio Department of Development will oversee all services related to employers, which includes transferring WIA discretionary programs and One-stop support programs, which was at ODJFS.
- Board of Regents will transfer (in FY2009) targeted industry training grants to the Ohio Department of Development.
- OBOR will assume responsibility for Ohio Skills Bank. Pickaway Ross JVS was named interim coordinator for Region 7 and Sinclair for region 4.

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Southern State's annual Artist Exhibition begins April 14

Area artists are encouraged to participate in the Area Artist Exhibition at the Appalachian Gateway Center at Southern State Community College's south campus in Fincastle (Sardinia) in Brown County. The exhibition is scheduled to run from April 14 through May 24. The artists' reception will be held Thursday, April 24 from 6-9 p.m. This annual event is held to promote the works of local artists and their organizations.

"This exhibition is an ideal opportunity for local artists to have their work noticed," says James D. Werline, art professor at Southern State Community College and event coordinator. "It also provides the public a chance to discover the rich artistic talent that is unique to the southern Ohio area. People can meet the artists and discuss their works. We have several local art organizations that have committed to this year's event; there is still room for more."

Something new to this year's exhibition is the addition of a competitive division. Artists choosing to enter the competitive division will compete for cash awards of \$350 for Best of Show and \$100 for Reserve Best of Show.

Entries are being accepted and general guidelines for artist participation include having the work framed and delivered to the Appalachian Gateway Center, SSCC south campus, 12681 U.S. Route 62, Sardinia, on April 3 from 4-7 p.m. For questions, individuals can contact Mr. Werline at the college's south campus by calling ext. 3669 at 1-800-628-7722 or (937) 695-0307. The general public is welcome and encouraged toview the exhibition anytime between April 14 and May 24. The opening artists' reception will be held on Thursday, April 24 at 7 p.m. During the reception participants will have the opportunity to meet and converse with the artists. The Appalachian Gateway Center Gift Shop will be open during this event.

Wednesday, March 26, 2008 Times-Gazette Page 54

For more information or to request an entry form, contact James D. Werline by calling ext. 3669 at 1-800-628-7722 or (973) 695-0307.



"Maggie," an oil painting by local artist Carol Ware, is one of the works that will be featured in the 2008 Area Artist Exhibition at SSCC's Appalachian Gateway Center.

celebration of this great novel in American literature. We hope you enjoy The information that follows will be a weekly series devoted to the heartbreak. She finds peace and meaning in life only after her return to District, is rural, and many of the scenes in the book are from a rural lifestyle. Many of our local readers can relate to what it's like to live in, The entire Southern State service district, including the Bright Local NATIONAL FOR THE ARTS Bright Local Schools and SSCC presents ENDOWMENT novel "Ny Antonia the NEA Big Read "My Antonia" — Week 1 III.I (NEA) continues its drive toward making My Antonia is a story of a Bohemian The National Endowment for the Arts almost as much a part of her setting as the waving grass and the tall corn. But Antonia Antonia," by Willa Cather, with a series of ebrating "My Antonia" during National also goes to the city, and there she knows School District has launched its Big Read High School and Southern State will be celtry to settle on the open prairies of Nebraska. While she lives on her farm and tills the soil, she is a child of the prairie, program in U.S. Mistory. The NEA announced that the library at Southern State program in celebration of the novel "My girl whose family came from the old counthe Big Read the largest federal reading Community College and Bright Local kickoff events in 2008. Both Whiteoak and migrate from, a rural society. the land which is her heritage. Library Week, April 14-18.

Page 6A Times-Gazette Tuesday, March 25, 2008

Antonia immigrates as a girl with her family from Bohemia to a homestead on the open plains. The hardships of attempting to farm the raw land drive her sensitive father to suicide, and, as a young teenager. Antonia is forced to endure hard physical labor in helping to work the farm.

Like many other daughters of the farming immigrants, Antonia becomes a servant girl to an established family in the small town of Black Hawk, with her wages sent to her older brother to help support her family on the homestead. In town, she is able to participate in social activities such as dances and porties, and these gatherings become the focus of her life. She meets a man who works as a conductor on the rail. Focus of her life, She meets a man who works as a conductor on the rail. Focus of her life, she meets and how works as a conductor on the rail. However, figh, deserts, here, with, him in the belief that he will marth here. However, figh, deserts, here, brother's farm.

Willa Cather's portrayal of the great presence of the prairie, which inconverted during Antonia's lifetime from open expanse to productive familand, serves as a powerful background to Antonia's struggles. Although Antonia faces severe hardship, she remains strong, responding openheartedly to her simple life, which centers on child rearing and family concerns. At the close of the novel, Jim Burden visits her after a twenty-year absence, and he discovers her happily married to a local farmer and caring for her large family. Her courage has enabled her to become a mature woman of dignity and strength.

To get a free copy of this novel and readers guide, visit the Whiteoak Jr./Sr. High School Library or the Southern State Community College Learning Resources Center or call (800) 628-7722 ext. 3580.

SSCC graduate Kaetzel achieves dream of career in human services

Not knowing what she wanted to do after high school graduation Melissa Kaetzel was encouraged by her parents to explore the option of college. Unsure about a major and career choice, Kaetzel chose Southern State Community College because the tuition was affordable and the college offered a variety of programs.

"I first attended Southern State because my parents made me," says Kaetzel. "Not realizing the importance of a college education, I dropped out to 'live life' and it was then that I came to the realization that in order to make something of myself, I needed to get my college degree."

Kaetzel returned to SSCC and decided to take a substance abuse course in human and social services. "I loved the class and realized that a career in human and social services was what I wanted," states Kaetzel.

With a full-time job already in place, Kaetzel graduated from SSCC in 2007 with an associate of applied science degree in human and social services technology: chemical dependency. Two months after the completion of her internship and just months before graduation, she was hired by the Clermont County Recovery Center, Inc.

"I cannot thank SSCC enough for helping me reach my goals," Kaetzel states. "In order to make something of my life, I knew I needed a college degree. Graduating from Southern State has opened many doors of opportunity

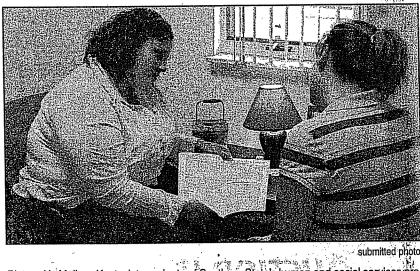
for me."

While attending SSCC, Kaetzel was involved in both civic and student activities and she excelled academically. In addition to volunteering for the Big Brothers Big Sisters organization, she made the President's List for seven consecutive quarters, was inducted into the honor society Phi Theta Kappa, and graduated cum laude.

Kaetzel enjoys her new career as an academic specialist. "I work in the day treatment program with teens battling substance abuse issues," she says, "I absolutely love my new position and feel that my passion of working with atrisk teens is truly being fulfilled.

"Choosing Southern State enabled me to go beyond my dreams – I found my niche in life and became successful. SSCC is a great college. I love the small class sizes, the individual attention from professors, being close home, and the affordable tuition. The campus is like a big family; everyone is so helpful and friendly."

In addition to the two majors in its human and social services programs, Southern State offers 32 other associate degree and certificate programs, distance education opportunities, flexible courses, workforce training, and more to serve the needs of its diverse student body. Spring quarter begins March 31 and registration is under way. Visit www.sscc.edu or contact SSCC at 800-628-SSCC for more information or to schedule a campus visit.



Pictured is Melissa Kaetzel, a graduate of Southern State's human and social services param.

Jay Stanley, Teays Valley Middle School; Madeline Drost, Teays Valley Middle School; Haley Sims; Greenfield Middle School; School; Ainsley Camp, Peebles High School; Dakota Smith, Webb, Teays Valley Middle Southeastern Schools; Allyson Southeastern Schools;: Heather Bayer, Eastern Junior High School: Miranda Fein, Teays Valley Middle School; Jill Keefer, Hillsboro Middle Redmond, Greenfield fordan Hill, Teays Valley Middle Unioto Junior High School; Joe Otworth, Hillsboro Middle School; Emily Meese, Eastern Middle School; Aaron Dye, Brown Junior High School; Middle School. Top students placing students for the eighth grade, beginning with first place, were: Råchell Sever, Paint Valley Junior High School; Meleah Brunfield, School; Jordan Puckett, Eastern Brown Junior High School; School; Kelson Copas, Wellston Power of the Pen: Local students advance Simmons, Fairfield George McDowell Junior High George McDowell Junior High Middle School; Margot Current, Unioto Junior High School. Amanda The Times - Hayette Brenna Devon Junior High School; Brynna School; Alex Clark, North Adams Boone, Hillsboro Middle School; McFadden, Unioto Junior High Junior High School; Levi seventh grade, beginning with first place, were: Graham High School; Brooke Mills, Teays Valley Middle School; Mason Crawford, Eastern Brown Junior fourth places, respectively. In the seventh grade, Greenfield Middle School took second place, with Fairfield Middle School in third and Top placing students for the Douglas, Whiteoak Jr./Sr. High School; Haley Greene, Peebles Karissa Estep, George McDowell George McDowell Junior High High School; Lori Shonkwiler School 20-11-C Greenfield Middle School in fourth. in both the seventh and eighth grades, while Eastern Brown funior High School, Hillsboro High School rounded out the took first place in the competition Middle School, and Unioto Junior eighth grade in second, third and Greenfield Middle School, and Rachell Sever of Paint Valley Margo Current of George McDowell Junior High was Ainsley Camp of Peebles High able mention best of round winner. Teays Valley Middle School In the eighth grade, Jordan Puckett of Eastern Brown Junior School was named as an honorcontinued from Page 1 named as an honorable mention High School, Devon Redmond of Junior High School, were each named best of round winners. best of round writer. judges select "Best of Round" winners for the Community College in Hillsboro on Friday for the annual district competition of the Power of in three rounds of writing, places the top four The students write on pre-selected prompts that are used statewide. A group of master More than 100 students from more than 10 schools gathered to the halls and classrooms of Southern State The annual competition, where seventh and eighth grade students compose fictional stories schools to advance to regional competition, Event was held at Southern schools advance Pen competition n Power of the Area students, State Community College along with top individual writers. By BRANDY CHANDLER the central campus of The Times-Gazette the Pen.

The schools that participated in the annual event came from Highland, Adams, Jackson, Ross, Brown and Pickaway counties.

Please see POWER OF THE PEN/2A

best of round writing.

Middle School, and Lori Shonkwiler of Greenfield Middle School were each named a

Middle School, Haley Sims of Greenfield

In the seventh grade, Haley Tolle of Fairfield

round of writing-in-each grade.

pieces they feel were the strongest of each

Attachment B

AGENDA ITEM IV.B REPORT FROM VICE PRESIDENT BUSINESS AND FINANCE February and March 2008 Financial Reports

for the

Board of Trustees April 9, 2008, Meeting



March 5, 2008

MEMORANDUM TO:

Sherry Stout, President The Board of Trustees

FROM:

SUBJECT:

February 29, 2008 Financial Reports

James Buck, Vice President Business and Finance

Please review the accompanying Financial Reports. If you have any questions or concerns, please call me at (937) 393-1971.

Thank you.

Central Campus -- 1-800-628-7722 100 Hobart Drive Hillsboro, OH 45133

SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 1 OF 6 COMPARATIVE BUDGET REPORT EIGHT MONTHS ENDED FEBRUARY 29, 2008 (unaudited)

·		FISCAL 08			FISCAL 07	
REVENUE	ANNUAL BUDGET	02/29/08 Ү-Т-D	% OF BUDGET	02/28/07 Y-T-D	ANNUAL CHANGE	ANNUAL % CHG
STATE SUBSIDY STUDENT FEES GRANTS & CONTRACTS OTHER INCOME	5,205,819 7,044,670 865,104 315,000	3,449,694 6,324,266 648,842 223,537	66.3% 89.8% 75.0% 71.0%	3,200,350 6,120,682 606,317 157,386	249,344 203,584 42,525 66,151	7.8% 3.3% 7.0%
TOTAL REVENUE	13,430,593	10,646,339	79.3%	10,084,735	561,604	5.6%
EXPENDITURES						
INSTRUCTIONAL RESEARCH	6,643,109 2,600	3,937,522 0 25 550	59.3% 0.0%	3,887,438 220 20,426	50,084 (220) (3 778)	1.3% -100.0%
COMMUNITY SERVICE ACADEMIC SUPPORT	1,771,900	20,000 1,155,552	00.0% 65.2%	29,430 1,141,555 007 460	(0,7,0) 13,997 82,688	- 12.0 /0 1.2% 8 5%
STUDENT SERVICES INSTITUTIONAL SUPPORT	1,664,266 1,530,721 4 667 946	1,071,147 1,076,342 064.076	04.4% 70.3% 62.0%	901,409 1,060,121 085 547	00,000 16,221 (20 571)	0.0% 1.5% -2.1%
SCHOLARSHIPS	315,000	288,051	91.4%	294,725	(6,674)	-2.3%
TOTAL EXPENDITURES	13,530,593	8,519,248	63.0%	8,386,501	132,747	1.6%
ANNUAL SURPLUS/(DEFICIT)	(100,000)	2,127,091		1,698,234	428,857	25.3%
AUXILIARY TRANSFER	100,000	ı		·	ı	
SURPLUS/(DEFICIT)	ı	2,127,091		1,698,234	428,857	25.3%

www.weither endersonal assessments

	TOTAL FUNDS	5,185,272 1,871,850 885 744	6,147 321,025 0	32,618 673,623 16,473,580 12,318	25,462,177		17,807 138 0	(21,826) 261,686	488,402 2,561,220 507 810	7,253,032	25,462,177
	AGENCY FUND	65,348			65,348					65,348	65,348
	PLANT FUND	(194,552)		673,623 16,473,580	16,952,651				2,558,752	14,393,899	16,952,651
	ENDOWMENT FUND			12,318	12,318					12,318	12,318
	LOAN FUND	11,549	6,147		17,696					17,696	17,696
	RESTRICTED FUND	2,484,713 76.062	700,07		2,560,775				488,402	2,072,373	2,560,775
	auxillary Fund	985,435 70,255	314,096	11,541	1,381,427		138			1,381,289	1,381,427
SE CHIBIT 2 OF 6 S	GENERAL FUND	1,832,779 1,871,850 720,227	6,929	21,077	4,471,962		17,807	(21,826) 261,686	2,468	3,704,008	4,471,962
SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBI CONSOLIDATED FUND BALANCE SHEETS AS OF FEBRUARY 29, 2008 (unaudited)	ASSETS	CASH AND INVESTMENTS ACCTS. RECEIVABLE-STUDENTS(NET)	ACCIS. RECEIVABLE - OTHER NOTES RECEIVABLE INVENTORIES	DUE FROM OTHER FUNDS PREPAID EXPENSES EQUIPMENT BUILDINGS AND IMPROVEMENTS OTHER ASSETS	TOTAL ASSETS	LIABILITIES AND FUND BALANCES	ACCOUNTS PAYABLE SALES TAX PAYABLE	PAYROLL TAXES AND WITHHOLDINGS	ACCRUED EXPENSES DEFERRED REVENUE OTHER LIABILITIES	DEFERRED COMPENSATION NET INVESTMENT IN PLANT FUND BALANCE/HELD IN CUSTODY	TOTAL LIAB. AND FUND BALANCES

SOUTHERN STATE COMMUNITY COLLEGE
MONTHLY FINANCIAL STATEMENTS - EXHIBIT 3 OF 6
STATEMENT OF CURRENT FUNDS, REVENUES, EXPENDITURES, AND OTHER CHANGES
FOR THE PERIOD ENDED FEBRUARY 29, 2008 (unaudited)

		UNRESTRICTED		RESTRICTED -		
	EDUCATIONAL AND GENERAL	AUXILIARY ENTERPRISES	UNRESTRICTED TOTAL	EDUCATIONAL AND GENERAL	TOTAL RESTRICTED	TOTAL CURRENT FUNDS
TUITION, FEES, STUDENT CHARGES STATE APPROPRIATION	6,324,266 3,449,694		6,324,266 3,449,694	с 7 1 3 715	0 6 6 743 745	6,324,266 3,449,694 5 743 745
FEDERAL GRAN IS AND CONTRACTS STATE GRANTS AND CONTRACTS LOCAL GRANTS AND CONTRACTS	648,842		0 648,842 0	0,754,863 1,754,863 323,345	1,754,863 323,345	2,403,705 323,345
PRIVATE GIFTS, GRANTS & CONTRACTS SALES AND SERVICES OTHER SOURCES	223,537	2,568,513	0 2,568,513 223,537	662,134	662,134 0 0	662,134 2,568,513 223,537
TOTAL EDUCA./GEN. REVENUE	10,646,339	2,568,513	13,214,852	8,484,087	8,484,087	21,698,939
EXPENDITURES AND MANDATORY TRANSFERS EDUCATIONAL AND GENERAL INSTRUCTIONAL	FERS 3,864,643		3,864,643 0	203,197	203,197 0	4,067,840 0
SEPARALELT BUDGELED RESEARCH PUBLIC SERVICE	25,658		25,658	1,789,121	1,789,121	1,814,779
ACADEMIC SUPPORT STLIDENT SERVICES	1,155,552 706_755		1,155,552 706.755	51,804 131,566	51,804 131,566	1,207,356 838,321
INSTITUTIONAL SUPPORT	1,076,342		1,076,342	0	00	1,076,342 064 076
OPERATION/MAINTENANCE OF PLANT SCHOLARSHIPS AND FELLOWSHIPS	964,976 288,051		904,970 288,051	6,590,164	0 6,590,164	6,878,215
TOTAL EDUCA./GEN. EXPENDITURES	8,081,977	0	8,081,977	8,765,852	8,765,852	16,847,829
AUXILIARY ENTERPRISES		2,272,314	2,272,314		0	2,272,314
TRANSFERS	437,271	0	437,271	(437,271)	(437,271)	0
TOTAL EXPENDITURES/TRANSFERS	8,519,248	2,272,314	10,791,562	8,328,581	8,328,581	19,120,143
NET INCREASE IN FUND BALANCES	2,127,091	296,199	2,423,290	155,506	155,506	2,578,796

SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 4 OF 6 AUXILIARY OPERATIONS FOR EIGHT MONTHS ENDED FEBRUARY 29, 2008 (unaudited)

JAL	573,611 (5,098) 873,184	1,695,329	194,062 154,411 106,276 8.649	16,474 128,609	186,593 7.920	27,850 01 782	6,642	4,580 3.782	69,207 74	66,105	30,719 	79 18,475	0	36,414 604	004 5 220	29.256	63,134	142,133	1,399,130	296,199
TOTAL	2,573,611 (5,098 873,184	1,69	194 157 106	128	18(2 9	້		ö	90	ĕ	4		ĕ		5	ö	14	1,39	296,199
CONT. ED	14,170	14,170	5,330 2,861		838 9	654	248				Ĩ	79 277							10,296	3,874
SCS	1,135,039 (5,431)	1,129,608	194,062 149,081 56,000 8.649		132,398 5.602	7,459	5,141	4,580 2.329	69,207 74	66,105	21,074	1,984		36,414	5 220	29.256	63.134	141,127	1,090,678	38,930
DAYCARE	242,803	242,803	27,858	123,031	36,654 2.173	19,737	1,248	1.035			5,184	171		r o o	004				217,775	25,028
BOOKSTORE	1,181,599 333 873,184	308,748	19,557	16,474 5,578	16,703 136		5	418			4,461	16,043						1,006	80,381	228,367
	REVENUE DISCOUNTS COST OF SALES	GROSS MARGIN	ADMINISTRATIVE & GENERAL EXPENSES FACULTY FULL-TIME FACULTY PART-TIME ADMINISTRATIVE SALARIES PART-TIME ADMINISTRATIVE SAI ARIES	SUPPORT STAFF SALARIES PART-TIME SUPPORT STAFF SALARIES	FRINGE BENEFITS ALLOCATED OFFICF SUPPLIES	PROGRAM SUPPLIES	PRINTING SUP./PHOTOCOPYING	TRAVEL-CONFERENCE REIMBURSEMENT TRAVEL-MII FAGE REIMBURSEMENT	STUDENT TEST AND TRAVEL SDECIAL EVENTS	ADVERTISING	TELEPHONE	DUES & SUBSCRIPTIONS POSTAGE	COMPUTER SERVICES		STAFF DEVELOPMENT	I ICENSE AND CERTIFICATES	OTHER PROFESSIONAL FEES	EQUIPMENT GREATER THAN \$50	TOTAL ADMIN. AND GENERAL EXPENSES	SURPLUS/(DEFICIT)

SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 5 OF 6 BID ITEMS AND EXPENDITURES OVER \$5,000 FEBRUARY 2008

CHECK CHECK DESCRIPTION NO. AMOUNT	148945 \$12,746.56 UTILITIES	149005 \$6,299.17 SALARY	149058 \$20,580.00 PROFESSIONAL FEES	149164 \$10,000.00 POSTAGE	149230 \$10,749.46 UTILITIES	149243 \$35,738.86 MAINTENANCE	149274 \$18,502.00 MAINTENANCE	149337 \$7,022.23 PROFESSIONAL FEES	149338 \$19,006.60 PROFESSIONAL FEES	149436 \$12,867.96 UTILITIES	149497 \$6,299.17 SALARY	149501 \$7,352.88 UTILITIES	\$167,164.89
VENDOR	AMERICAN ELECTRIC POWER	OSU EXTENSION-BROWN COUNTY	AL-WIN	RESERVE ACCOUNT	AMERICAN ELECTRIC POWER	DATASERV INC	MEDICAL EDUCATION TECHNOLOGIES INC	MIAMI TRACE LOCAL SCHOOL DISTRICT	MID-AMERICAN CLEANING CONTRACTORS INC	AMERICAN ELECTRIC POWER	OSU EXTENSION-BROWN COUNTY	PIKE NATURAL GAS	TOTAL
CHECK DATE	FEB 5	FEB 5	FEB 8	FEB 14	FEB 21	FEB 21	FEB 21	FEB 25	FEB 25	FEB 28	FEB 28	FEB 28	

\$167,164.89

SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 6 OF 6 DONATIONS FEBRUARY 2008

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T DESCRIPTION	0.00 SCHOLARSHIP	0.00 SCHOLARSHIP	2.00 SCHOLARSHIP	0.00 SCHOLARSHIP	0.00 SCHOLARSHIP	0.00 ABLE DONATION	00
DR CHECK AMOUNT	\$500.00	\$200.00	\$392.00	\$500.00	\$500.00	\$200.00	\$2,292.00
DONOR	GREAT OAKS	BUCKEYE HILLS	MERRILL LYNCH	GREAT OAKS	AMERICAN LEGION	JENNIFER MINZLER	TOTAL
RECEIPT DATE	FEB 5	FEB 5	FEB 26	FEB 26	FEB 27	FEB 28	

SOUTHERN STATE COMMUNITY COLLEGE FOUNDATION BALANCE SHEET AS OF FEBRUARY 29, 2008 (unaudited)

ASSETS

232,630	2,243,165 30,368 1,855	2,508,018			ı	I		31,418 67,445 2,409,155	2,508,018	2,508,018
2,170,131 73,034										
Cash in Bank Investments Cost Basis Unrealized Gain	Market Value of Investments Pledges Receivable Other Assets	Total Assets	LIABILITIES AND NET ASSETS	LIABILITIES	Other Liabilities	Total Liabilities	NET ASSETS	Unrestricted Temporarily Restricted Permanently Restricted	Total Net Assets	Total Liabilities and Net Assets

SOUTHERN STATE COMMUNITY COLLEGE FOUNDATION FINANCIAL REPORT PERIOD ENDING FEBRUARY 29, 2008 (unaudited)

CURRENT FUND BALANCE	20,172 29,311 47,875 10,760 10,760 10,760 190,578 6,457 6,457 6,457 6,457 12,618 13,069 25,964 25,964 25,964 13,069 12,527 14,7577 14,757 14,7577 14,7577 14,7577 14,7577 14,7577 14,7577 14,7577 14,75777 14,75777 14,75777 14,757777 14,7577777777777777777777777777777777777	5,247 3,347 10,255 136 13,120 10,185 15,878 6,504 1,303 1,30	31,418 31,418 2,508,018
BEGINNING FUND BALANCE	19,930 30,514 49,6714 49,671 11,250 10,318 19,473 19,473 19,473 19,473 19,473 19,473 19,473 11,250 10,277 11,258 15,208 1	2,10,504 3,426 15,594 16,594 10,900 10,900 10,900 6,186 6,186 6,186 6,976 6,876 6,876 6,876 87,748	11,170 11,170 2,509,905
TRANSFER TO SSCC	(333) (500) (666) (666) (333) (500) (500) (500) (157) (157) (157) (150) (11,500) (12,500) (12	(5,118) (5,118) (2,161) (2,161) (2,161) (2,161) (2,000) (750) (750) (750) (753)	(15,329) - (15,329) - (15,329) - (56,382)
INVESTMENT RETURN	(475) (475) (1,129) (235) (235) (235) (235) (235) (4510) (4510) (4153) (4172) ((11, 1062) (11) (11) (11) (11) (11) (11) (11) (1	(710) (710) (59,657)
CONTRIBUTIONS	1,050 1,050 96 500 1770 5,000 5,000 14,014 14,014 14,014 14,014 14,014 14,014 14,014 14,014 14,014 14,014 17,780 0 1250	(1,700 5,000 - - - - (4,665) - - - - - - - - - - - - - - - - - - -	36,287 36,287 114,152
FUNDS	PERMANENTLY RESTRICTED: Col.Pommert Scholarship Fund Fifth Third Bank Fund Hodson Fund Jacobson Fund Jacobson Fund General Contribution Fund General Contribution Fund Barthel Art Scholarship Fund Barthel Art Scholarship Fund Barthel Art Scholarship Fund Gene Worthington BCRW Fund Douglas & Susan Seipelt Fund Highland County Fund Douglas & Susan Seipelt Fund Baganw Enterprises KFC Fund Paul Neff Memorial Fund Joyce Fender Fanily Scholarship Fund Joyce Endownent Elis Club Scholarship Fund Dylan Philip Wilson Memorial Fund Dylan Philip Wilson Memorial Scholarship Fu Lawrence & Gale Dukes Fund Storet Endownent	SUB TO LAL TEMPORARILY RESTRICTED: Appalachian Gateway Fund Fayette Co. Schol. Fund Weastee Fund Wastee Fund Hillsboro Ford Warner Fund Cassner Foundation Fund Cassner Foundation Fund Batriot Center Capital Improvement Dare WCH Schol Leadership Highland Schol. Fund Betty Chandler Hospice of Hope Betty Chandler Hospice of Hope	UNRESTRICTED General Contribution Fund SUBTOTAL GRAND TOTAL

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April 2, 2008

MEMORANDUM TO:	Sherry Stout, President The Board of Trustees
FROM:	James Buck, Vice President Business and Finance
SUBJECT:	March 31, 2008 Financial Reports

Please review the accompanying Financial Reports. If you have any questions or concerns, please call me at (937) 393-1971.

Thank you.

Central Campus -- 1-800-628-7722 100 Hobart Drive Hillsboro, OH 45133

SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 1 OF 6 COMPARATIVE BUDGET REPORT NINE MONTHS ENDED MARCH 31, 2008 (unaudited)

	40	8.0% 2.3% 7.0% 34.1%	4.9%		-0.7% -10.9%	-12.7%	1.2%	7.3%	5.6%	-2.7% -2.0%	0.9%	26.2%		26.2%
	ANNUAL % CHG	9 4 7 9 6 8			Ϋ́				~	· · · · ·		5(26.2%
	UAL NGE	289,161 156,819 42,525 64,896	553,401		(30,743) (24)	(3,993)	14,890	80,195	65,106	(29,693) (5,963)	89,775	463,626	ı	463,626
FISCAL 07	ANNUAL CHANGE	7 7	ດ		•					-		4		7
	/0/ 	3,599,565 6,830,053 606,317 190,089	11,226,024		4,487,509 220	31,329	1,261,480	1,105,335	1,168,026	1,109,891 294,585	9,458,375	1,767,649	ı	1,767,649
	03/31/07 Y-T-D	3,5 6,8 1	11,2		4,4		1,2	1,1	1,1	+ - -	9,4	1,7		1,7
		74.7% 99.2% 75.0% 80.9%	87.7%		67.1% 7.5%	59.7%	72.0%	71.2%	80.6%	69.4% 91.6%	70.6%			
	% of Budget	74 99 75 80	87		29 7	26	72	71	80	99.99	22			
T 08 -	/08 D	3,888,726 6,986,872 648,842 254,985	11,779,425		4,456,766 106	27,336	1,276,370	1,185,530	1,233,132	1,080,198 288,622	9,548,150	2,231,275	ı	
FISCAL 08	03/31/08 Υ-Τ-D	73 & 60 88 0 33	11,77		4,4(1,2	1,1	1,2;	7 70 70	9,5	2,2		2,2
	JAL SET	5,205,819 7,044,670 865,104 315,000	13,430,593		6,643,109 7 600	45.781	1,771,900	,664,266	,530,721	,557,216 315,000	13,530,593	(100,000)	100,000	- 2,231,275
	ANNUAL BUDGET	5,20 7,04 31	13,45		6,62	7	1,7	1,6(1,55	1,51 33,52	13,5;	(1	1	
i		S	1						ORT		RES .	EFICIT)	ER	
	NUE	≺ VTRACT E	EVENUE	ITURES	Ł	ERVICE	PPORT	VICES	L SUPP(TIONS S	ENDITU	ID)/SNT	TRANSI	-ICIT)
	REVENUE	STATE SUBSIDY STUDENT FEES GRANTS & CONTRACT OTHER INCOME	total revenue	EXPENDITURES		RESEARCH COMMUNITY SERVICE	ACADEMIC SUPPORT	STUDENT SERVICES	INSTITUTIONAL SUPPORT	PLANT OPERATIONS SCHOLARSHIPS	TOTAL EXPENDITURES	ANNUAL SURPLUS/(DEFICIT)	AUXILIARY TRANSFER	SURPLUS/(DEFICIT)
		STATE STUDE GRANT OTHER	H	ш	INSTRU	COMMUNIT	ACADE	STUDE	INSTITU	PLANT	тот	ANNUA	<un< td=""><td>SURPL</td></un<>	SURPL

AS OF MARCH 31, 2008 (unaudited) AS OF MARCH 31, 2008 (unaudited) ASSETS G	GENERAL FUND	AUXILIARY FUND	RESTRICTED FUND	LOAN FUND	ENDOWMENT FUND	PLANT FUND	AGENCY FUND	TOTAL FUNDS
CASH AND INVESTMENTS ACCTS. RECEIVABLE-STUDENTS(NET) ACCTS. RECEIVABLE - OTHER NOTES RECEIVABLE INVENTORIES DUE FROM OTHER FUNDS PREPAID EXPENSES EQUIPMENT BUILDINGS AND IMPROVEMENTS	1,436,823 2,574,449 644,139 6,500 27,310	1,212,296 53,564 229,389 9,233	2,478,238 78,263	11,709 5,987		(194,094) 673,623 16,473,580	66,993	5,011,965 2,574,449 775,966 5,987 235,889 0 36,543 673,623 16,473,580
OTHER ASSETS 	4,689,221	1,504,482	2,556,501	17,696	12,318	16,953,109	66,993	25,800,320
LIABILITIES AND FUND BALANCES ACCOUNTS PAYABLE SALES TAX PAYABLE REFUNDS PAYABLE PAYROLL TAXES AND WITHHOLDINGS ACCRUED PAYROLL ACCRUED PAYROLL	87,268 (21,826) 305,300	19,345						87,268 19,345 0 (21,826) 305,300 0
DEFERRED REVENUE OTHER LIABILITIES DEFERRED COMPENSATION NET INVESTMENT IN PLANT	2,468 507,819		455,094			2,558,752		455,094 2,561,220 507,819 14,394,357
FUND BALANCE/HELD IN CUSTODY	3,808,192	1,485,137	2,101,407	17,696	12,318		66,993	7,491,743
TOTAL LIAB. AND FUND BALANCES	4,689,221	1,504,482	2,556,501	17,696	12,318	16,953,109	66,993	25,800,320

SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 2 OF 6 CONSOLIDATED FUND BALANCE SHEETS AS OF MARCH 31, 2008 (unaudited)

SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 3 OF 6 STATEMENT OF CURRENT FUNDS, REVENUES, EXPENDITURES, AND OTHER CHANGES FOR THE PERIOD ENDED MARCH 31, 2008 (unaudited)

	TOTAL CURRENT FUNDS	6,986,872 3,888,726 5,822,132 2,471,689	303,001 705,067 3,072,082 254,985	23,564,614	4,585,284 106	1,954,945	1,332,397 938 934	1,233,132	1,080,198 6,951,631	18,076,717	2,672,034	0	20,748,751	184,540 2,815,863
	TOTAL RESTRICTED	0 5,822,132 1,822,847	303,007 705,067 0 0	8,713,107	208,645	u 1,927,609	56,027 154 042	0	0 6,663,009	9,009,332	0	(480,765)	8,528,567	184,540
RESTRICTED	EDUCATIONAL AND GENERAL	5,822,132 1,822,847	363,067 705,067	8,713,107	208,645	1,927,609	56,027 154 042	0	6,663,009	9,009,332		(480,765)	8,528,567	184,540
	E UNRESTRICTED TOTAL	6,986,872 3,888,726 0 648,842	0 0 3,072,082 254,985	14,851,507	4,376,639	196 27,336	1,276,370 784 802	1,233,132	1,080,198 288,622	9,067,385	2,672,034	480,765	12,220,184	2,631,323
UNRESTRICTED	AUXILIARY ENTERPRISES		3,072,082	3,072,082						0	2,672,034	0	2,672,034	2,231,275 400,048 2,631,323
	EDUCATIONAL AND GENERAL	6,986,872 3,888,726 648,842	254,985	11,779,425	TRANSFERS 4,376,639	196 27,336	1,276,370	1,233,132	1,080,198 288,622	9,067,385		480,765	9,548,150	2,231,275
		REVENUES TUITION, FEES, STUDENT CHARGES STATE APPROPRIATION FEDERAL GRANTS AND CONTRACTS STATE GRANTS AND CONTRACTS	LOCAL GRANTS AND CONTRACTS PRIVATE GIFTS, GRANTS & CONTRACTS SALES AND SERVICES OTHER SOURCES	TOTAL EDUCA./GEN. REVENUE	EXPENDITURES AND MANDATORY TRAN EDUCATIONAL AND GENERAL INSTRUCTIONAL	SEPARATELY BUDGETED RESEARCH PUBLIC SERVICE	ACADEMIC SUPPORT	STUDENT SERVICES INSTITUTIONAL SUPPORT	OPERATION/MAINTENANCE OF PLANT SCHOLARSHIPS AND FELLOWSHIPS	TOTAL EDUCA./GEN. EXPENDITURES	AUXILIARY ENTERPRISES	TRANSFERS	TOTAL EXPENDITURES/TRANSFERS	NET INCREASE IN FUND BALANCES

SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 4 OF 6 AUXILIARY OPERATIONS FOR NINE MONTHS ENDED MARCH 31, 2008 (unaudited)

Ш	BOOKSTORE	DAYCARE	ccs	CONT. ED	TOTAL
REVENUE DISCOUNTS COST OF SALES	1,505,530 368 1,110,958	277,093	1,276,092 (6,971)	19,970	3,078,685 (6,603) 1,110,958
GROSS MARGIN	394,940	277,093	1,269,121	19,970	1,961,124
ADMINISTRATIVE & GENERAL EXPENSES FACULTY FULL-TIME FACULI TY PART-TIME			214,766 170,944	6,380	214,766 177,324
ADMINISTRATIVE SALARIES PART-TIMF ADMINISTRATIVE SALARIES	22,051	31,340	63,000 9.476	3,219	119,610 9,476
SUPPORT STAFF SALARIES	18,354				18,354
PART-TIME SUPPORT STAFF SALARIES	6,032 49 546	136,363	4 A C E A E	048	142,395 206 426
FRINGE BENEFILS ALLOCALED OFFICE SUPPLIES	136	2.270	5,715	6	8,130
PROGRAM SUPPLIES		21,705	7,944	3,408	33,057
FUEL			107,693		107,693
PRINTING SUP./PHOTOCOPYING	5	1,422	5,150	307	6,884
TRAVEL-CONFERENCE REIMBURSEMENT	814	1 035	5,000 2 561		5,000 4 014
STUDENT TEST AND TRAVEL	5	2001	73,611		73,611
SPECIAL EVENTS			74		74
ADVERTISING			72,339		72,339
TELEPHONE	4,952	5,742	22,532		33,226
DUES & SUBSCRIPTIONS				79	62
POSTAGE	18,677	186	2,078	535	21,476
COMPUTER SERVICES					0
FACILITY RENTAL			39,983		39,983
STAFF DEVELOPMENT		684			684
UTILITIES			6,262		6,262
LICENSE AND CERTIFICATES			35,009		35,009
OTHER PROFESSIONAL FEES			68,387		68,387
EQUIPMENT GREATER THAN \$50	1,006		155,811		156,817
TOTAL ADMIN. AND GENERAL EXPENSES	90,147	241,154	1,214,880	14,895	1,561,076
SURPLUS/(DEFICIT)	304,793	35,939	54,241	5,075	400,048

SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 5 OF 6 BID ITEMS AND EXPENDITURES OVER \$5,000 MARCH 2008

•

MARCH 2008	ΩΩ			
CHECK DATE	VENDOR	CHECK NO.	CHECK DESCR AMOUNT	DESCRIPTION
MAR 7	CLARA I BROWN INTERIORS INC	149705	\$27,537.54 EQUIPMENT	
MAR 13	AMERICAN ELECTRIC POWER	149717	\$10,302.88 UTILITIES	
MAR 13	BUSH COMMERCIAL INTERIORS INC	149733	\$5,324.83 Equipment repair	REPAIR
MAR 13	HESKETT INSURANCE AGENCY	149759	\$11,285.00 INSURANCE	
MAR 13	IBM	149762	\$11,304.00 MAINTENANCE	щ
MAR 13	MID-AMERICAN CLEANING CONTRACTORS INC	149767	\$19,006.60 PROFESSIONAL FEES	IAL FEES
MAR 13	RESERVE ACCOUNT	149784	\$10,000.00 POSTAGE	
MAR 18	GLOCKNER OIL COMPANY	149838	\$8,280.23 GAS	
MAR 20	MCGRAW HILL INC	149923	\$18,911.80 INVENTORY	
MAR 20	MCGRAW HILL INC	149924	\$13,240.14 INVENTORY	
MAR 25	MODERN OFFICE METHODS	149970	\$5,492.73 RENTAL	
MAR 26	PEARSON EDUCATION	150061 	\$33,447.95 INVENTORY	
	TOTAL	ll	\$174,133.70 	

SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 6 OF 6 DONATIONS MARCH 2008

DESCRIPTION	SCHOLARSHIP	SCHOLARSHIP	SCHOLARSHIP	ABLE	
CHECK AMOUNT	\$250.00	\$961.71	\$12,000.00	\$50.00	
DONOR	MIAMI TRACE	AMERICORP	TREASURER OF STATE	NW BERNARD	
RECEIPT DATE	MAR 24	MAR 25	MAR 26	MAR 27	

•

TOTAL

\$13,261.71

SOUTHERN STATE COMMUNITY COLLEGE FOUNDATION BALANCE SHEET AS OF MARCH 31, 2008 (unaudited)

	251,504	2,234,200 30,368 1,855	2,517,927			I	1		31,587 85,161 2,401,179	2,517,927	2,517,927
	2,170,131 64,069										
ASSETS	Cash in Bank Investments Cost Basis Unrealized Gain	Market Value of Investments Pledges Receivable Other Assets	Total Assets	LIABILITIES AND NET ASSETS	LIABILITIES	Other Liabilities	Total Liabilities	NET ASSETS	Unrestricted Temporarily Restricted Permanently Restricted	Total Net Assets	Total Liabilities and Net Assets

SOUTHERN STATE COMMUNITY COLLEGE FOUNDATIO	FINANCIAL REPORT	PERIOD ENDING MARCH 31. 2008 (unaudited)
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FUNDS CO PERMANENTLY RESTRICTED: Coll Pomment Scholarship Fund					
RICTED: Ip Fund	CONTRIBUTIONS	INVESTMENT RETURN	TRANSFER TO SSCC	BEGINNING FUND BALANCE	CURRENT FUND BALANCE
ip Fund					
	1,050	(542)	(333)	19,930	20,105
	•	(ann)	(nnc)	40 670	417'87
	108	(288)	(333)	11,250	10.737
	200	(269)	(200)	10,318	10,049
	170	(234)	(200)	9,473	8,909
General Contribution Fund	ı	(5,142)	•	195,088	189,946
	ı	(174)	•	6,610	6,436
Hottle Nursing Scholarship Fund	ı	(257)	(200)	10,277	9,520
Barthel Art Scholarship Fund	•	(327)	- 1	12,386	12,059
	•	(338)	(167)	13,081	9/0'71
Stephen Bennet Scholarship Fund	•	(ngg)	(334)	13,110	13,020
Gene Worthington BCRW Fund	•	(469)	(667)	21,242	22,8/8
Douglas & Susan Seipelt Fund	•	(1,029)	(334)	39,459	38,096
Highland County Fund	50,000	(5,392)	(2,998) (100)	158,208	199,818
Bagshaw Enterprises KFC Fund		(151)	(400)	GUZ,8	400'0
Haul Nett Memorial Fund	1	(629)	(333)	24,109	23,101
render Scholarship Fund	nnn'e	(151)	(nnc'l)	0/6'C7	07 107 PD
Litter & Lieter Lyceu Fund Joyne Fender Family Scholarshin Fund	375	(100°00)	(334)	15.066	14.709
	250	(4,022)	· · · ·	152,180	148,408
	14,014	(2,903)	(008'6)	100,876	102,187
Elks Club Scholarship Fund	,	(236)	(999)	23,447	22,185
Dylan Philip Wilson Memorial Fund	2,150	(446)	•	14,366	16,070
	750	(196)	(200)	6,559	7,113
Brett Wightman Memonal Scholarship Fu Lawrance & Gala Dirkes Fund	3300	(11) (1.995)	(666) (666)	72.807	73.113
SUBTOTAL	77,792	(65,070)	(22,530)	2,410,987	2,401,179
TEMPORARILY RESTRICTED:		1000			
Appaiacnian Gateway Fund	•	(ne)	- (5 110)	3,420	100.01
Tayane ou outor. Futu Defermine Arte Erind		(V) (V)	[a] 1 [a]	139	135
Weaster Fund	5.000	(329)	(2.494)	10.900	13,077
Hillsboro Ford Warner Fund	1	(262)	(2,161)	12,574	10,151
Cassner Foundation Fund	18,000	(420)	(8,000)	24,186	33,766
Patriot Center Capital Improvement	(250)	(171)	•	6,903	6,482
	,	(26)	(150)	2,074	1,298
Leadership Highland Schol. Fund	(4,665)	(411)	•	5,076	- 905
Betty Chandler Hospice of Hope	•	(181)	:	6,8/6	0,000
SUBTOTAL	18,085	(2,149)	(18,523)	87,748	85,161
UNRESTRICTED General Contribution Fund	36,560	(814)	(15,329)	11,170	31,587
SUBTOTAL	36,560	(814)	(15,329)	11,170	31,587
GRAND TOTAL	132,437	(68,033)	(56,382)	2,509,905	2,517,927

Agenda Item IX Consideration of Corporate Resolution for Signing Authority

SOUTHERN STATE COMMUNITY COLLEGE

Attachment C

Board of Trustees April 9, 2008, Meeting

CORPORATE AUTHORIZATION RESOLUTION

MERCHANTS NATIONAL BANK 100 North High St Hillsbord, OH 45133

By: SOUTHERN STATE COMMUNITY COLLEGE (AN OHIO NON-PROFIT CORPORATION) 100 Hobart Drive Hillsbord, oh 45133

Referred to in this document as "Financial Institution"

Referred to in this document as "Corporation"

These resolution	eting of the Board of Directors of the Corpora is appear in the minutes of this meeting and h agent listed below, subject to any written limi	ave not been rescinded or modified.	
	Name and Title or Position	Signature	Facsimile Signature (if used)
A. SHERRY A. STO	DUT, PRESIDENT	X	X
B. JAMES E. BUC	K, V.P. BUSINESS & FINANCE	x	X
c. <u>Kathy Pi</u>	erson, Assistant Treasurer	x	X
D		X	X
E		X	x
			X
POWERS GRAN Following each	power indicate the number of Agent signature	power by placing the letter corresponding to	o their name in the area before each power.
POWERS GRAN	ITED (Attach one or more Agents to each p power indicate the number of Agent signature	power by placing the letter corresponding to es required to exercise the power.)	
POWERS GRAN Following each Indicate A, B, C D, E, and/or F	ITED (Attach one or more Agents to each p power indicate the number of Agent signature ;, Description of Power	bower by placing the letter corresponding to as required to exercise the power.) is resolution.	o their name in the area before each power Indicate number of signatures required
POWERS GRAN Following each Indicate A, B, C D, E, and/or F	ITED (Attach one or more Agents to each p power indicate the number of Agent signature , Description of Power (1) Exercise all of the powers listed in th (2) Open any deposit or share account(s	bower by placing the letter corresponding to as required to exercise the power.) is resolution.	o their name in the area before each power. Indicate number of signatures required 2
POWERS GRAN Following each Indicate A, B, C D, E, and/or F	 ITED (Attach one or more Agents to each power indicate the number of Agent signature Description of Power (1) Exercise all of the powers listed in th (2) Open any deposit or share account(s (3) Endorse checks and orders for the pawith this Financial Institution. (4) Borrow money on behalf and in the power of the providences of indebtedness. 	power by placing the letter corresponding to es required to exercise the power.) his resolution.) in the name of the Corporation. ayment of money or otherwise withdraw or tr name of the Corporation, sign, execute and de	o their name in the area before each power. Indicate number of signatures required 2
POWERS GRAN Following each Indicate A, B, C D, E, and/or F	 ITED (Attach one or more Agents to each power indicate the number of Agent signature c, Description of Power (1) Exercise all of the powers listed in the (2) Open any deposit or share account(s (3) Endorse checks and orders for the powerth this Financial Institution. (4) Borrow money on behalf and in the or other evidences of indebtedness. (5) Endorse, assign, transfer, mortgage bonds, real estate or other property security for sums borrowed, and to a received, negotiated or discounted a notice of non-payment. 	bower by placing the letter corresponding to as required to exercise the power.) his resolution.) in the name of the Corporation. ayment of money or otherwise withdraw or tr name of the Corporation, sign, execute and do or pledge bills receivable, warehouse receipts now owned or hereafter owned or acquired b discount the same, unconditionally guarantee nd to waive demand, presentment, protest, n	their name in the area before each power. Indicate number of signatures required 2 ransfer funds on deposit eliver promissory notes bills of lading, stocks, y the Corporation as payment of all bills notice of protest and
POWERS GRAN Following each Indicate A, B, C D, E, and/or F	 ITED (Attach one or more Agents to each power indicate the number of Agent signature c, Description of Power (1) Exercise all of the powers listed in the (2) Open any deposit or share account(s (3) Endorse checks and orders for the powerth this Financial Institution. (4) Borrow money on behalf and in the or other evidences of indebtedness. (5) Endorse, assign, transfer, mortgage bonds, real estate or other property security for sums borrowed, and to a received, negotiated or discounted a notice of non-payment. 	power by placing the letter corresponding to as required to exercise the power.) his resolution.) in the name of the Corporation. ayment of money or otherwise withdraw or tr name of the Corporation, sign, execute and do or pledge bills receivable, warehouse receipts now owned or hereafter owned or acquired b discount the same, unconditionally guarantee nd to waive demand, presentment, protest, n	their name in the area before each power. Indicate number of signatures required 2 ransfer funds on deposit eliver promissory notes bills of lading, stocks, y the Corporation as payment of all bills notice of protest and

LIMITATIONS ON POWERS The following are the Corporation's express limitations on the powers granted under this resolution.

EFFECT ON PREVIOUS RESOLUTIONS This resolution supersedes resolution dated ______. If not completed, all resolutions remain in effect.

CERTIFICATION OF AUTHORITY I further certify that the Board of Directors of the Corporation has, and at the time of adoption of this resolution had, full power and lawful authority to adopt the resolutions on page 2 and to confer the powers granted above to the persons named who have full power and lawful authority to exercise the same. (Apply seal below where appropriate.)

If checked, the Corporation is a non-profit corporation.

In Witness Whereof, I have subscribed my name to this document and affixed the seal of the Corporation on 04-10-2008 (date).

Attest by One Other Officer

RESOLUTIONS

The Corporation named on this resolution resolves that,

- (1) The Financial Institution is designated as a depository for the funds of the Corporation and to provide other financial accommodations indicated in this resolution.
- (2) This resolution shall continue to have effect until express written notice of its rescission or modification has been received and recorded by the Financial Institution. Any and all prior resolutions adopted by the Board of Directors of the Corporation and certified to the Financial Institution as governing the operation of this corporation's account(s), are in full force and effect, until the Financial Institution receives and acknowledges an express written notice of its revocation, modification or replacement. Any revocation, modification or replacement of a resolution must be accompanied by documentation, satisfactory to the Financial Institution, establishing the authority for the changes.
- (3) The signature of an Agent on this resolution is conclusive evidence of their authority to act on behalf of the Corporation. Any Agent, so long as they act in a representative capacity as an Agent of the Corporation, is authorized to make any and all other contracts, agreements, stipulations and orders which they may deem advisable for the effective exercise of the powers indicated on page one, from time to time with the Financial Institution, subject to any restrictions on this resolution or otherwise agreed to in writing.
- (4) All transactions, if any, with respect to any deposits, withdrawals, rediscounts and borrowings by or on behalf of the Corporation with the Financial Institution prior to the adoption of this resolution are hereby ratified, approved and confirmed.
- (5) The Corporation agrees to the terms and conditions of any account agreement, properly opened by any Agent of the Corporation. The Corporation authorizes the Financial Institution, at any time, to charge the Corporation for all checks, drafts, or other orders, for the payment of money, that are drawn on the Financial Institution, so long as they contain the required number of signatures for this purpose.
- (6) The Corporation acknowledges and agrees that the Financial Institution may furnish at its discretion automated access devices to Agents of the Corporation to facilitate those powers authorized by this resolution or other resolutions in effect at the time of issuance. The term "automated access device" includes, but is not limited to, credit cards, automated teller machines (ATM), and debit cards.
- (7) The Corporation acknowledges and agrees that the Financial Institution may rely on alternative signature and verification codes issued to or obtained from the Agent named on this resolution. The term "alternative signature and verification codes" includes, but is not limited to, facsimile signatures on file with the Financial Institution, personal identification numbers (PIN), and digital signatures. If a facsimile signature specimen has been provided on this resolution, (or that are filed separately by the Corporation with the Financial Institution from time to time) the Financial Institution is authorized to treat the facsimile signature as the signature of the Agent(s) regardless of by whom or by what means the facsimile signature may have been affixed so long as it resembles the facsimile signature and to request issuance of a certificate listing the corresponding public key. The Financial Institution shall have no responsibility or liability for unauthorized use of alternative signature and verification codes unless otherwise agreed in writing.

Pennsylvania. The designation of an Agent does not create a power of attorney; therefore, Agents are not subject to the provisions of 20 Pa.C.S.A. Section 5601 et seq. (Chapter 56; Decedents, Estates and Fiduciaries Code) unless the agency was created by a separate power of attorney. Any provision that assigns Financial Institution rights to act on behalf of any person or entity is not subject to the provisions of 20 Pa.C.S.A. Section 5601 et seq. (Chapter 56; Decedents, Estates and Fiduciaries Code).

	FOR FINANCIAI	. INSTITU	וסודנ	N USE ONLY	
Acknowledged and received on	(date) by	(initials)		This resolution is superseded by resolution dated	•
Comments:					